

## Appendix 5 : Updated Investment Strategy To 2023/24

Highlighted cells indicate new investment

	Total Funding Required					Council Funding £'000	External Funding £'000
	2020/21 £'000	2021/22 £'000	2022/23 £'000	2023/24 £'000	TOTAL £'000		
<b>Regeneration</b>							
Town Centre Related Projects	775	1,798	580	204	3,357	2,478	879
Middlehaven Related Projects	132	102	500	-	734	734	-
Housing Growth	406	2,155	1,201	-	3,762	3,711	51
BOHO X	1,110	11,415	13,960	-	26,485	1,900	24,585
BOHO 8	2,462	-	-	-	2,462	-	2,462
Acquisition of Town Centre Properties	10,090	-	1,000	-	11,090	11,090	-
Middlesbrough Development Company	1,745	12,158	-	-	13,903	9,703	4,200
Teesside Advanced Manufacturing Park	1,543	380	-	-	1,923	1,540	383
<b>Capitalisation Of Major Schemes Salaries</b>	530	530	530	530	2,120	2,120	-
Affordable Housing Via Section 106	-	1,255	-	-	1,255	830	425
Highways Infrastructure Development Section 106	-	730	1,000	-	1,730	-	1,730
Stainton Way Dixon Bank Junction - Section 106	12	-	-	-	12	12	-
The Big Screen	-	20	-	-	20	20	-
A66 Throughabout	2,537	-	-	-	2,537	-	2,537
Mandale Interchange	319	100	-	-	419	-	419
Tees Amp Footway / Cycleway	293	-	-	-	293	-	293
Replacement of Ticket Machines	-	189	-	-	189	189	-
LED Street Lighting Upgrade (Phase 2)	332	85	-	-	417	417	-
Joint Air Quality Unit (JAQU) - All schemes	622	-	-	-	622	-	622
Members Small Schemes	64	-	-	-	64	29	35
Grove Hill Joint Venture Projects	-	14	-	-	14	-	14
Gresham Projects	789	-	-	-	789	789	-
North Ormesby Housing Joint Venture - Section 106 funded	100	321	-	-	421	-	421
Empty Homes 2015 To 2018	-	416	-	-	416	-	416
Local Transport Plan	1,072	621	-	-	1,693	13	1,680
Town Hall Venue Development	85	22	-	-	107	107	-
Cultural Transformation	-	35	-	-	35	35	-
Theatre Winches / Lifts	-	43	-	-	43	43	-
Dorman Museum	21	-	-	-	21	21	-
Contribution To Public Arts Projects	-	17	-	-	17	17	-
Public Art Work	27	31	-	-	58	58	-
Newham Grange Leisure Farm	99	-	-	-	99	99	-
Leisure Trust Investment - Equipment	-	75	-	-	75	75	-
Town Hall Telephone Kiosks Upgrade	15	-	-	-	15	15	-
Stewart Park Section 106	-	45	-	-	45	-	45
<b>Total Regeneration</b>	<b>25,180</b>	<b>32,557</b>	<b>18,771</b>	<b>734</b>	<b>77,242</b>	<b>36,045</b>	<b>41,197</b>

	Total Funding Required					Council Funding £'000	External Funding £'000
	2020/21 £'000	2021/22 £'000	2022/23 £'000	2023/24 £'000	TOTAL £'000		
<b>Environment &amp; Community Services</b>							
Purchase of New Vehicles	358	870	1,000	1,200	3,428	3,428	-
Capitalisation of Wheeled Bin Replacement	100	100	100	100	400	400	-
Capitalisation of Street Furniture/Dog Fouling & Litter Bins	55	55	55	55	220	220	-
Capitalisation of Highways Maintenance	575	575	575	575	2,300	2,300	-
Property Services Building Investment	340	340	340	340	1,360	1,360	-
Parks Improvement	83	-	-	-	83	83	-
Bereavement Services	-	-	-	-	-	-	-
Nunthorpe Playing Fields S106	57	-	-	-	57	-	57
Local Transport Plan-Highways Maintenance	2,465	2,198	-	-	4,663	2,098	2,565
Street Lighting-Maintenance	578	468	468	468	1,982	1,982	-
Urban Traffic Management Control	393	100	-	-	493	-	493
Flood Prevention	144	-	-	-	144	-	144
Department For Transport Pothole Fund	1,100	-	-	-	1,100	-	1,100
Members Small Schemes	33	108	60	60	261	261	-
Property Asset Investment Strategy	1,083	548	1,099	1,200	3,930	3,875	55
Nunthorpe Sports Facilities	-	100	-	-	100	-	100
East Middlesbrough Community Hub	129	900	-	-	1,029	1,029	-
Christmas Lights	350	-	-	-	350	350	-
Section 106 Ormesby Beck	-	15	-	-	15	-	15
Section 106 Cypress Road	-	20	-	-	20	-	20
Hostile Vehicle Mitigation	495	75	-	-	570	570	-
Transporter Bridge	655	-	-	-	655	328	327
<b>Total Environment &amp; Community Services</b>	<b>8,993</b>	<b>6,472</b>	<b>3,697</b>	<b>3,998</b>	<b>23,160</b>	<b>18,284</b>	<b>4,876</b>

	Total Funding Required					Council Funding £'000	External Funding £'000
	2020/21 £'000	2021/22 £'000	2022/23 £'000	2023/24 £'000	TOTAL £'000		
<b>Public Health &amp; Public Protection</b>							
Health & Wellbeing Hub	-	756	-	-	756	679	77
<b>Total Public Health &amp; Public Protection</b>	<b>-</b>	<b>756</b>	<b>-</b>	<b>-</b>	<b>756</b>	<b>679</b>	<b>77</b>

	Total Funding Required				
	2020/21	2021/22	2022/23	2023/24	TOTAL
<b>Education &amp; Partnerships</b>	£'000	£'000	£'000	£'000	£'000
Block Budget (Grant) School Condition Allocation	-	124	-	-	124
Block Budget (Grant) Basic Needs	-	6,907	-	-	6,907
Schemes in Maintained Primary Schools	2,786	930	125	-	3,841
Schemes in Primary Academies	221	28	-	-	249
Schemes in Secondary Academies	865	1,786	-	-	2,651
Schemes in Special Schools	936	147	-	-	1,083
Capitalisation of Salary Costs	104	106	-	-	210
Contribution to New School at Middlehaven	-	1,700	-	-	1,700
Block Budget (Grant) Education Funding Agency Early Years 2 Year olds Entitlement (Trajectory Project)	-	7	-	-	7
<b>Total Education &amp; Partnerships</b>	<b>4,912</b>	<b>11,735</b>	<b>125</b>	<b>-</b>	<b>16,772</b>

Council Funding	External Funding
£'000	£'000
-	124
-	6,907
1,068	2,773
-	249
-	2,651
591	492
-	210
700	1,000
-	7
<b>2,359</b>	<b>14,413</b>

	Total Funding Required				
	2020/21	2021/22	2022/23	2023/24	TOTAL
<b>Children's Care</b>	£'000	£'000	£'000	£'000	£'000
Edge Of Care Project (Hub)	336	35	-	-	371
Edge Of Care Project (Spencerfield 117-120)	11	-	-	-	11
Edge Of Care Project (3 Broadwell)	8	-	-	-	8
Rosecroft Renovations	20	150	16	-	186
Children's Care Residential Provision	-	230	-	-	230
Contact Centre - Bus Station Unit 1	20	214	20	-	254
<b>Total Children's Care</b>	<b>395</b>	<b>629</b>	<b>36</b>	<b>-</b>	<b>1,060</b>

Council Funding	External Funding
£'000	£'000
371	-
11	-
8	-
186	-
230	-
254	-
<b>1,060</b>	<b>-</b>

	Total Funding Required				
	2020/21	2021/22	2022/23	2023/24	TOTAL
<b>Adult Social Care &amp; Health Integration</b>	£'000	£'000	£'000	£'000	£'000
Chronically Sick & Disabled Persons Act - All schemes	630	735	610	610	2,585
Disabled Facilities Grant - All schemes	2,681	2,729	-	-	5,410
Capitalisation of Staying Put Salaries	50	50	50	50	200
Home Loans Partnership (formerly 5 Lamps)	60	21	-	-	81
Small Schemes	48	-	-	-	48
Connect / Telecare IP Digital Switchover	128	110	-	-	238
Purchase of 5 vehicles - Tees Community Equipment Service	-	-	-	-	-
<b>Total Adult Social Care &amp; Health Integration</b>	<b>3,597</b>	<b>3,645</b>	<b>660</b>	<b>660</b>	<b>8,562</b>

Council Funding	External Funding
£'000	£'000
2,513	72
821	4,589
200	-
-	81
-	48
238	-
-	-
<b>3,772</b>	<b>4,790</b>

	Total Funding Required				
	2020/21	2021/22	2022/23	2023/24	TOTAL
<b>Legal &amp; Governance Services</b>	£'000	£'000	£'000	£'000	£'000
Desktop Strategy / Device Refresh	283	177	-	-	460
Enterprise Agreements	345	361	-	-	706
Customers Relationship Management	69	46	-	-	115
IT Refresh - Network Refresh	7	156	-	-	163
IT Refresh - Lights On	253	48	-	-	301
IT Refresh - LCS Development Capture	-	25	-	-	25
IT Refresh - Business Intelligence	3	-	-	-	3
ICT Essential Refresh & Licensing	341	2,339	2,185	2,185	7,050
ICT Innovation Budget	324	162	-	-	486
GIS Replacement	38	129	-	-	167
Prevention & Partnership Tablets	-	70	-	-	70
HR Pay	-	37	-	-	37
Dashboards	50	-	-	-	50
<b>Total Legal &amp; Governance Services</b>	<b>1,713</b>	<b>3,550</b>	<b>2,185</b>	<b>2,185</b>	<b>9,633</b>

Council Funding	External Funding
£'000	£'000
460	-
706	-
115	-
163	-
301	-
25	-
3	-
7,050	-
486	-
167	-
70	-
37	-
50	-
<b>9,633</b>	<b>-</b>

	Total Funding Required				
	2020/21	2021/22	2022/23	2023/24	TOTAL
<b>Finance</b>	£'000	£'000	£'000	£'000	£'000
Former Partnership Investment (ICT Infrastructure Revenues & Benefits)	74	360	-	-	434
Business World Upgrade	35	30	-	-	65
Derisking Sites	254	104	1,200	900	2,458
Town Centre Accommodation Strategy	42	-	4,396	-	4,438
Capitalisation of Property Finance Lease Arrangements	-	3,500	500	500	4,500
<b>Total Finance</b>	<b>405</b>	<b>3,994</b>	<b>6,096</b>	<b>1,400</b>	<b>11,895</b>

Council Funding	External Funding
£'000	£'000
434	-
65	-
2,458	-
4,438	-
4,500	-
<b>11,895</b>	<b>-</b>

	Total Funding Required				
	2020/21	2021/22	2022/23	2023/24	TOTAL
<b>All Directorates</b>	£'000	£'000	£'000	£'000	£'000
<b>Total All Directorates</b>	<b>45,195</b>	<b>63,338</b>	<b>31,570</b>	<b>8,977</b>	<b>149,080</b>

Council Funding	External Funding
£'000	£'000
<b>83,727</b>	<b>65,353</b>

	Total Funding Required				
	2020/21	2021/22	2022/23	2023/24	TOTAL
<b>Funded by:-</b>	£'000	£'000	£'000	£'000	£'000
Borrowing	18,549	13,490	11,572	156	43,767
Finance Leases	-	3,500	500	500	4,500
Capital Receipts	5,358	14,597	5,951	8,273	34,179
Grants	18,081	25,787	12,547	48	56,463
Contributions	2,140	5,750	1,000	-	8,890
Revenue Resources	1,067	214	-	-	1,281
Funding from Reserves	-	-	-	-	-
<b>Total Funding</b>	<b>45,195</b>	<b>63,338</b>	<b>31,570</b>	<b>8,977</b>	<b>149,080</b>

Council Funding	External Funding
£'000	£'000
43,767	-
4,500	-
34,179	-
-	56,463
-	8,890
1,281	-
-	-
<b>83,727</b>	<b>65,353</b>